

Presenters and Agenda





- 1 CEO Review
- 2 Q1 Financial Review and Highlights
- **3** Q&A

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Tecnotree's Expanding Global Footprint

A Finnish listed company with 12 locations worldwide. Registered in 1978 and bringing 47 years of deep domain experience to the new digital age of telecommunications.



90+ Service Providers

70+
Countries with
Product Deployments

80+0/0 Employees TM Forum Certified 4500+
Product Features
Delivered

40+
Product Lines/LOB
Supported















Results Q1 2025 – Guidance Metrics

Q1 25- Change YoY



+5.7 ME **Free Cash Flow** 2024: -4.7 ME 2025: 17.1 ME **Revenue in Constant** +4.6% Currency 2024: 16.3 ME 2025:16.9 ME +3.7% Revenue 2024:16.3 ME 2025: 4.6 ME **EBIT in Constant** +4.5%

2025: 1 ME

EBIT

Currency

2025: 4.5 ME 2024: 4.4 ME

2024: 4.4 ME

+2.3%

Free Cash Flow Metrics Q1 2025

Q1 YoY%



Capex/Sales

2025:15%

2024:22%

-7%

ARR

2025: 7.6 ME 2024: 7.6 ME

0%

DSO Days

2025:155 2024:216

-28%

Order Backlog

2025 : 70.3 ME 2024 : 74.8 ME

-6%

Tecnotree Q1 2025 Go Lives and Recognitions





European 2 customer in the Netherlands

5 Go-Lives



Ivory Coast B2C

Nigeria









Key Customers contributing to ARR















Bahrain







Achievements

- 1 ME FCF IN Q1
- · 323 Features delivered
- 4 new SI partner engagements across mature markets

Recognitions





ODA in a Box Catalyst project



Revenue Monetisation and Customer **Management Market** Guide MQ for Al in CSP







Telecom Solutions Provider of the Year -**UAE** for the Emtel Transformation

Q1 25 – Revenue Update & Guidance

4

14.2

MEA & APAC

66.1

58.2

MEA & APAC

12.4

2025 Guidance: Low to mid-single digit % growth in constant currency

2025 Q1 Updates

- 17.1 ME in constant currency and 16.9 ME in revenues
- Growth (4.6%) despite market slowdown due to ARR focus
- Q1 focus on licenses to increase ARR potential through 2025
- Strategic focus shift into mature markets

Q1 2024 vs 2025 Revenue by Type



Tecnotree Investor Presentation Q1 2025 All Figures in Million Euros (ME)

Q1 2024 vs 2025 Revenue by Region

2.7

■ Q1 2024 ■ Q1 2025

■ Q1 2024 ■ Q1 2025

EU & Americas

Q1 2024 vs 2025 OBL by Region

Europe & Americas

8.7

12.1

3.9

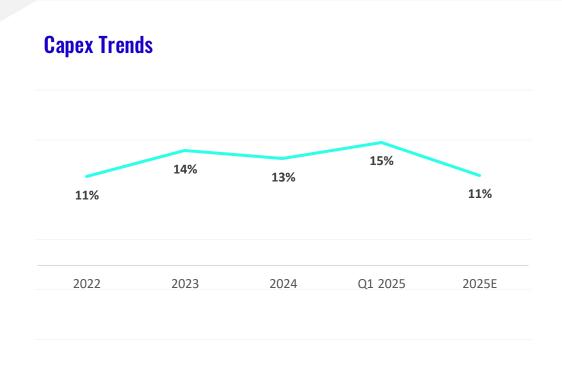
2025 Capex to Sales

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Guidance: Capex to Sales is 10-12% by 2025

2025 Strategy to reduce capex to sales further

- 7% reduction in Capex/Sales between Q1 2024 and Q1 2025
- Increased use of AI to boost engineering delivery capability
- Mature stack with 4500+ features
- Full-year impact on Capex cuts in 2024 to be realised in 2025



Q1 2025 FCF Update

4

2025 FY Guidance: Greater than 4 ME in FCF

2025 FCF Strategy

- Effect of OpEx cuts in 2024 realized in Q1 2025
- Faster collections results reduced DSO days
- Optimised tax planning
- Penetration into 'stable currency' USA and EU markets
- Full benefit of LATAM US currency contracts
- Continued focus on growth in ARR

FCF 2025

Q1 2024	Q1 2025	2025 FCF Target
-4.7	1	>4



Guidance 2025



Guidance for 2025 is a continuation of our strategy to drive higher returns and more FCF (free cashflow) for our shareholders

Revenues

Constant Currency 2025



EBIT Margin



Free Cashflow 2025



Low to mid-single digit % growth

Margin growth by 200 basis points (2%)

Greater than 4 ME

Existing Financial Guidance for 2025

Receivables Days
Target 2025+



100-140

Capex: Sales % Target 2025+



10-12%

Dividend Payout Policy of FCF

10%

FX

Reduce exposure to frontier country FX risk to 10-15% in 3 years

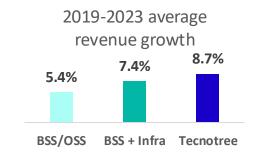
Tecnotree strategically poised to grow amidst market slowdown

Changing Market Dynamics

Core BSS market forecasted to have only 2.1% annual growth from 2022-2027 (CAGR) — Gartner 2023

CSPs are looking at **adjacent verticals** for better revenue diversification, ARPU growth and improved profitability

Growing faster than competition and gaining market share



BSS/OSS	BSS + Infra
Amdocs	Ericsson
Qvantel	Oracle
Salesforce	Comviva
CSG Systems	Sterlite
Cerillion	Netcracker
6D	

^{*}from published annual reports

Investments made towards right direction



Fastest time to market with the most standardized platform in the world, No. 1 TMF Open API – Diamond Badge



Partner driven sales with 4 leading global SIs



137 patents on AI, Trust, Governance, PhotoAI and Augmented intelligence

Q1 2025 achievements in line with guidance for robust growth





Tecnotree CFO Update Indiresh Vivekananda 25.001 23.795

Q1 2025 – Summary Financial Performance

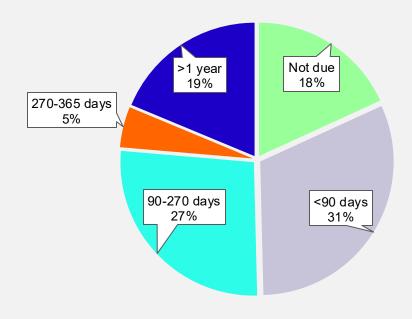


- Strong operative performance -operating profit margin of 27%
- Net income at previous years' level
- · Cash collection of 14.3 ME
- New Order growth of 15% in Q1 2025
- Steady EPS Year-on-Year

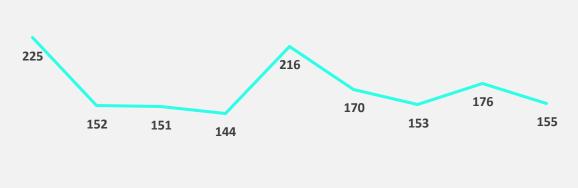
МЕ	Q1/25	Q1/24	Q1/23
Net sales	16.9	16.3	15.5
Change YoY	+4%	+5%	+17%
EBIT	4.5	4.4	3.6
Change YoY	+2%	+22%	+81%
Financial items	-2.2	-2.4	-1.0
Taxes	-0.8	-0.4	-0.9
Net income	1.5	1.6	1.8
Change YoY	-5%	-10%	+79%
SCIF	14.3	9.5	15.0
Change YoY	+51%	-36%	+30%
Orders received	11.5	10.0	11.3
Change YoY	+15%	-11%	-39%
Order backlog	70.3	74.8	67.8
Change YoY	-6%	10%	+6%
EPS	0.1	0.1	0.1

Q1 25 — Significant Improvement in DSOs

Q1 2025 Receivables 32.2 ME (3.1 ME provided for)



DSO Days



Q1 23	Q2 23	Q3 23	Q4 23	Q124	Q2 24	Q3 24	Q424	Q125

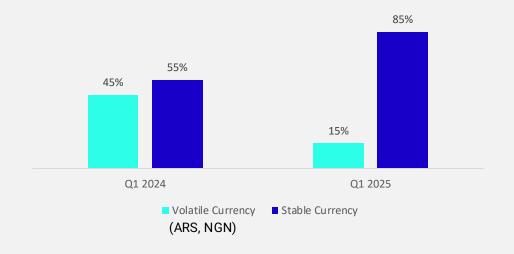
2025 Currency Risk

Guidance: Reduce exposure to frontier country FX risk to 10-15% in 3 years by 2027

2025 Strategy

- Naira stability due to improved economy and growth in fuel production
- Growth in mature markets will reduce impact of currency risks

% of Q1 Revenue In Volatile Currencies







Q1 2025 Balance Sheet



- Reduction in trade receivables and current liabilities
- Strengthening of cash position positive free cashflow of 1 ME
- Reduction in Capex/Sales
- Moderate increase in interest- bearing liabilities due to a new credit facility

Consolidated balance sheet, ME	31.3.2025	31.3.2024	31.12.2024
Non-current assets			
Intangible assets - own development	43.9	35.7	43.1
Tangible assets	0.1	0.4	0.1
Deferred tax assets	0.0	0.5	0.0
Other non-current trade and other receivables	2.2	1.9	2.2
Current assets			
Trade receivables	29.1	36.5	34.5
Other receivables	45.1	38.6	42.0
Cash and cash equivalents	18.0	16.4	16.8
Assets total	138.3	130.0	138.9
Shareholders' equity	93.3	85.6	92.6
Compulsory convertible debentures	23.1	23.1	23.1
Non-current liabilities			
Non-current interest-bearing liabilities	0.0	0.0	0.0
Other non-current liabilities	4.2	4.0	4.2
Current liabilities			
Current interest-bearing liabilities	4.4	5.2	3.9
Trade payables and other liabilities	13.2	12.1	15.1
Equity and liabilities total	138.3	130.0	138.9



Q&A Session

Tecnotree

Thank You











